

Action Plan for State of Delaware: “Always the right place, always the right time, to get the right service”.

| PRIORITY ONE: <i>Improved Systems Coordination and Enhancement of Services</i> | | | | | | |
|--|--|----------------------------|---|--|---|------------------------------------|
| Strategies | Action(s) | Manager¹ | Implementer² | Expected Outcomes | Benchmarks | Completion Date (Estimated) |
| Strategy 1.1 Increase communication between systems “Information can flow in a well-connected system” | Action 1.1.1- Identify existing public (including Medicaid) service compendium by using geo mapping and matrix; define/explore roles of providers to strengthen both systems | Steve Dettwyler | Ronya Anna, Matt Ebling, and Steering Committee | Comprehensive matrix including quadrant delineation AND geographical mapping of services | Identify, develop matrix and map | July 15, 2006 |
| | Action 1.1.2- Define specifically how information can flow (e.g. QSOAs) | | | | | |
| | Action 1.1.4- Explore use of certification in COD with payer sources | | | | | |
| | Action 1.1.5- Expand steering committee to include two (2) consumers , Dir. of Consumer Affairs, representative from FQHC, and Medical Director/CMHC Physician | Renata Henry | Renata will invite members | Make Steering committee more inclusive | Add Director of Consumer Affairs Add CMHC physician Add rep from FQHC | January 2006 (COMPLETED) |
| Strategy 1.2 Establish a marketing plan; share Policy Academy process and vision statement with goals and action steps (e.g. Ovations, website, ATTC newsletter, newspaper article, media, flyers); Summer Institute theme for next year could focus on co-occurring disorders | Action 1.2.1 – Share Policy Academy process and vision statement with goals and action steps | Renata Henry | Steering Committee | Expand knowledge about Delaware’s Vision and plan | Introduce at December providers meeting | Completed |
| | Action 1.2.2 Focus theme of Summer Institute on Co-occurring conditions | Carol Kuprevich | Training Office | Provide plenary and specific workshops on co-occurring conditions | Offerings at Summer Institute | July 2006 |

Action Plan for State of Delaware: “Always the right place, always the right time, to get the right service”.

| Strategies | Action(s) | Manager ¹ | Implementer ² | Expected Outcomes | Benchmarks | Completion Date (Estimated) |
|--|---|-------------------------------|--|---|--|-------------------------------------|
| Strategy 1.3 Implement the “Delaware Vision” by creating a welcoming environment for all clients and ensuring the right service match | Action 1.3.1- Identify and/or develop screening tools to assess “welcoming” and “engagement” aspects | Lynn Fahey | Connections BCI CMHCs Civigenics Mary Sacre Dave Ciamaricone | Find/develop screening tool that works across systems and incorporates AOD,MH and physical screen | Review current tools Develop Test/Pilot Evaluate Implement statewide | May 15, 2006 |
| Strategy 1.4 Increase integration between DSAMH/DOC/CJS as it relates to COD issues | Action 1.4.1- Identify a process for communication across agencies (e.g. criminal justice liaisons) | Renata Henry Phil Morgan | DSAMH, DOC (MRC), and providers | Increase communication and knowledge base of systems | Providers identify single point of contact (and backup) | Ongoing |
| | Action 1.4.2- Work with DOC to improve transition to community by developing consistent standards for care across DOC and DSAMH systems (e.g. medications, phases of treatment, screening and assessment) | Renata Henry Phil Morgan | DSAMH Training Office, Providers and DOC | Enhance quality and transition of services | Provide training on DOC system, Add COD services in probation and parole office through current contracts | Ongoing |
| | Action 1.4.3- Explore capacity for DE Medicaid to allow inmates to retain benefits while incarcerated (e.g. suspended, reactivated upon release) | Renata Henry Harris Taylor | DSAMH, DOC and DMMA | Allow inmates to maintain DE Medicaid benefits while incarcerated | Explore suspension of benefits as solution, Look at language, Work on definitions for suspension (e.g. “temporary suspension”) | March 15, 2006 |
| Strategy 1.5 Explore and identify ways to engage and treat youth | Action 1.5.1- Survey youthful offender population in DOC | Jack Kemp Phil Morgan | DSAMH and DOC | Increase knowledge about the population | Obtain demographic including age, LOS, charges, Known diagnoses, services via Civigenics and CMH | February 2006 (COMPLETED) |
| | Action 1.5.2 - Increase integration with services to children and adolescents as it relates to transition | | | | | |
| | Action 1.5.3 – Invite Univ of DE, CDAS to provide information on CJDATS/ youth initiative | | | | | |

Action Plan for State of Delaware: “Always the right place, always the right time, to get the right service”.

| | | | | | | |
|------------------|--|-------------------------------------|------------------------------|--|--|------------------------------|
| | Action 1.5.4 Accept invitation to attend COD meeting on Dec 6 th presented by DSCYF | Renata Henry | Jack Kemp Steve Dettwyler | Attend meeting to obtain additional information from KIDs Department | | December 2006 (COMPLETED) |
| Progress to Date | | Barriers and/or Situational Changes | | | Immediate Next Steps (including potential technical assistance needs) | |

¹ The Manager is the individual responsible for coordinating each action. ² The Implementer is the individual (or entity) responsible for carrying-out each action.

Action Plan for State of Delaware: “Always the right place, always the right time, to get the right service”.

| PRIORITY TWO: <i>To develop competencies in the workforce</i> | | | | | | |
|--|--|-----------------|---|---|---|---------------------------------------|
| Strategies | Action(s) | Manager | Implementer | Expected Outcomes | Benchmarks | Completion Date (Estimated) |
| Strategy 2.1 Establish in-depth training over time to increase cultural competencies on all levels | Action 2.1.1- Explore use of COCE curriculum (e.g. Evidence and Consensus Based Practice Curriculum) | Carol Kuprevich | DSAMH Training Office, Kim Lucas | Take an in-depth look at COCE resources | Review curriculum Identify what is appropriate for use in Delaware | Ongoing |
| | Action 2.1.2- Explore spreading the use of tools for training consumers/staff (e.g. WRAP) | | | | | |
| | Action 2.1.3- Establish a lunch time training series focused on COD with clinical staff in various settings | Carol Kuprevich | DSAMH Training Office, Kim Lucas | Provide DSAMH providers and overall treatment continuum with education and resources on COD | Develop/Identify curriculum Identify presenters Develop schedule and handle logistics | Ongoing beginning academic year 06-07 |
| Strategy 2.2 Establish a matrix of co-occurring competencies and develop methods for assessing and enhancing them | Action 2.2.1- Expanding leadership model to address development of emerging leaders in COD (e.g. succession planning) | | | | | |
| | Action 2.2.2- Experiential cross training between systems | | | | | |
| | Action 2.2.3- Develop decision tree tool that connects client to appropriate services | Cathy McKay | Connections, Clinics, BCI Civigencis (Steve and Kim) | Increase effective access to the right service for clients | Review matrix and map in 1.1.1 Develop decision tree Test use of decision tree | September 15, 2006 |
| | Action 2.2.4- Increase skills in treating person with HIV in list of competencies for staff | | | | | |
| | Action 2.2.5- Explore language that sets competencies for programs/agencies either through licensing and/or contracting (e.g. graduated process) | Carol Kuprevich | DSAMH, DPCI, and Medical centers (Harris, Darlene, Jack, and Patty W.) | Develop language | Review existing competencies, Develop language, & Work in to contracts/licensing | July 15, 2006 |

Action Plan for State of Delaware: “Always the right place, always the right time, to get the right service”.

| Strategies | Action(s) | Manager | Implementer | Expected Outcomes | Benchmarks | Completion Date (Estimated) |
|---|---|-------------------------------------|---------------------|--|---|---|
| | 2.2.6 Review work completed in other states in development of core competencies | Carol Kuprevich | Training Office | Obtain information form other states | Develop guideline for what other states list as competencies | August 2006 |
| Strategy 2.3 Create forums for <u>real</u> dialogues where attitudes can be shared and the truth about our own “little voices” can be explored | Action 2.3.1- Ensure staff are trained on policies regarding sharing of information; address attitudinal barriers and conflicts of interest | Lynn Fahey | BCI Connections DPC | Develop/find a tool to use to assess attitudes of clinical staff; introduce training/intervention where needed | Review current attitude assessment tools Pre test to establish baseline Introduce training/intervention Post test to see changes | August 15, 2006 1 st Phase ONGOING |
| | Action 2.3.2- Discuss vision and plan as part of regular discussion at all meetings. | | | | | |
| | Action 2.3.3- Facilitate special events for agencies to discuss COD/”cultural attitudes”, beliefs, values; disseminate Delaware’s vision and plan | | | | | |
| | Action 2.3.4 Review CNS data to incorporate into forums | | | | | |
| Progress to Date | | Barriers and/or Situational Changes | | | Immediate Next Steps (including potential technical assistance needs) | |

¹ The Manager is the individual responsible for coordinating each action.

² The Implementer is the individual (or entity) responsible for carrying-out each action.

Action Plan for State of Delaware: “Always the right place, always the right time, to get the right service”.

| PRIORITY THREE: To develop and use data to make decisions and self-correcting actions | | | | | | |
|--|--|-------------------------------------|----------------------------|---|---|-----------------------------|
| Strategies | Action(s) | Manager ¹ | Implementer ² | Expected Outcomes | Benchmarks | Completion Date (Estimated) |
| Strategy 3.1 Align system evaluation efforts (e.g. UPenn, TRI, DSAMH, UD) | 3.1.1Coordinate efforts of all groups conducting evaluations | Renata | Renata | Joint Meetings with various groups | Meeting with UPenn and TRI | April 2006 |
| | | | | | Meeting with DSAMH and UD | April 2006 |
| | | | | | | |
| Strategy 3.2 Identify data elements that would reflect whether or not values are incorporated in data collection and analysis | Action 3.2.1- Expand NIATx process to additional providers | Kim | Kim and Jack | Expand NIATx to additional SA providers | NIATx discussion at provider forum | July 2006 |
| | Action 3.2.2 Expand NIATx to mental health providers | Kim | Kim and Steve | Pilot NIATx in CMHC | Schedule a meeting to discuss NIATx concept | July 2006 |
| | Action 3.2.3 Continue NIATx efforts at State level | Kim | Kim and steering committee | Continue to explore and make changes to barriers | Conduct NIATx meetings | Ongoing |
| Strategy 3.3 Ensure that data collection is congruent with SAMHSA’s outcome data requirements | 3.3.1 Review that data collected will meet NOMs | Jack | Jack and MIS | | Reporting on NOMs | 2007 |
| | | | | | | |
| Strategy 3.4 Make use of data banks to share and integrate data across systems (DOC/DOL/DCYF/DSAMH) | Action 3.4.1- Analyze data to identify underserved populations | | | | | |
| Progress to Date | | Barriers and/or Situational Changes | | Immediate Next Steps (including potential technical assistance needs) | | |

¹ The Manager is the individual responsible for coordinating each action.

² The Implementer is the individual (or entity) responsible for carrying-out each action.

Action Plan for State of Delaware: “Always the right place, always the right time, to get the right service”.